Issue – Women do as well as men, but don't stay as long
More difficult than in corporate world to replace or rehire them

*Inspired by Arianna Huffington's Book *Thrive: The Third Metric to Redefining Success and Creating a Life of Well-Being, Wisdom and Wonder* (and Giving) focuses on the idea, You can be successful without burning-out.

US Military can leverage on these themes, but not be limited to them. Could <u>improve both recruiting and retention</u> of women and men, especially those of the Millennial generation, thereby enhancing readiness and saving money.

<u>Success is more than just power and money</u>... All the latest science is conclusive that, there is no trade-off between living a well-rounded life and high performance, performance is actually improved when we prioritize our health and well-being.

Some common issues:

Sleep deprivation (Follow on book, *The Sleep Revolution: Transforming Your Life, One Night at a Time*) Sleep quality more important than quantity

Multi-tasking

Digital overload – including sleeping with smartphones

Some possible solutions to include:

- -mindfulness resilience- (relaxation exercises, meditating, finding stillness etc.)
- -unplugging
- -Predictable Time Off (PTO) set times when are not to be contacted, except in emergencies

Ideas/Resources/Studies already available to Military - few seem to have wide-spread use

- 2015 Rand Study Sleep in the Military
- Performance Triad Sleep, Activity, and Nutrition
- Circadian-based Watch Schedules
- EUCOM Commander GEN Scaparrotti's 2-10-4-8 plan & video
- Thriving in the Military Facebook Group to put out to & get ideas from the grassroots level

Recommendations – use resources already available, PLUS

- Senior Leader Buy-in
- Incorporate at Leadership Courses (PCO/PXO, Sargent Major's Academy, Captain's Course, etc.)
- Focus on the "carrot" rather than the "stick" increased productivity, weight loss

Added benefits:

Reduced incidence of PTSD and physical injuries as a result of individuals being more resilient and commanders making better decisions.

30+ yrs. ago the military led the way in cracking down on the systemic problems with alcohol and illegal drugs. No one says this will be easy, but it can be done.